

EXECUTIVE DIRECTOR'S REPORT

Peter V. Lee, Executive Director | November 19, 2015 Board Meeting

ANNOUNCEMENT OF CLOSED SESSION ACTIONS



OVERVIEW

Executive Director's Report

- Californians' Awareness of the Affordable Care Act
- Open Enrollment Launch: Spotlight on Coverage
- Marketing Update
- Open Enrollment Update
- Covered California for Small Business Update
- 1332 Waiver Process Update

Covered California Policy and Action Items

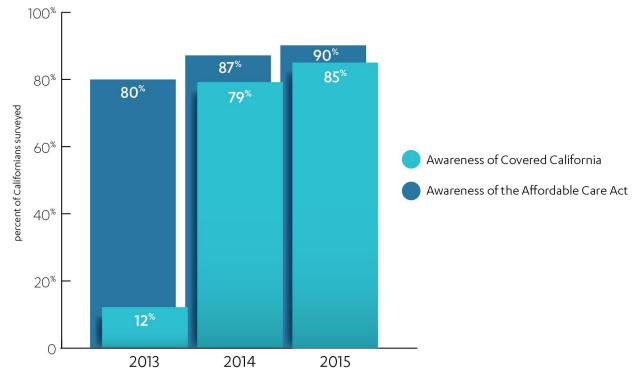
- 2017 QHP Recertification, New Entrant and Benefit Design Considerations
- Individual Eligibility and Enrollment Regulations Readoption (Action)
- Repeal Certified Insurance Agents Regulations (Action)



CALIFORNIANS' AWARENESS OF THE AFFORDABLE CARE ACT



AWARENESS OF THE AFFORDABLE CARE ACT AND COVERED CALIFORNIA IS VERY HIGH

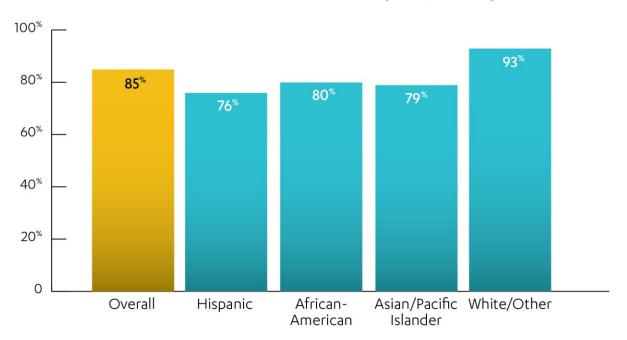






COVERED CALIFORNIA IS SUCCEEDING IN REACHING DIVERSE AUDIENCES

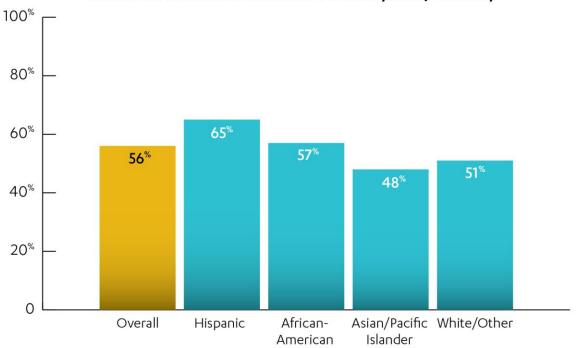
Awareness of Covered California by Race/Ethnicity





COVERED CALIFORNIA IS PARTICULARLY SUCCESSFUL IN REACHING THE HISPANIC MARKET THROUGH TV ADS

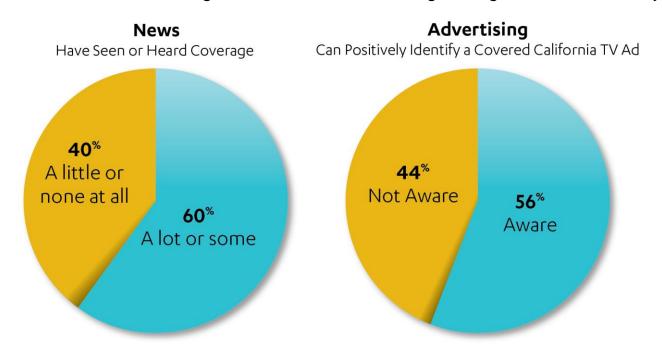
Awareness of Covered California TV Ads by Race/Ethnicity





CALIFORNIANS LEARN ABOUT COVERED CALIFORNIA THROUGH NEWS MEDIA AND ADVERTISING

Measured awareness of news coverage and television advertising among Californians surveyed.





BOTH NEWS COVERAGE AND ADVERTISING ARE PROMPTING FURTHER ACTION BY CONSUMERS

Exposure to news and advertising led consumers to ...

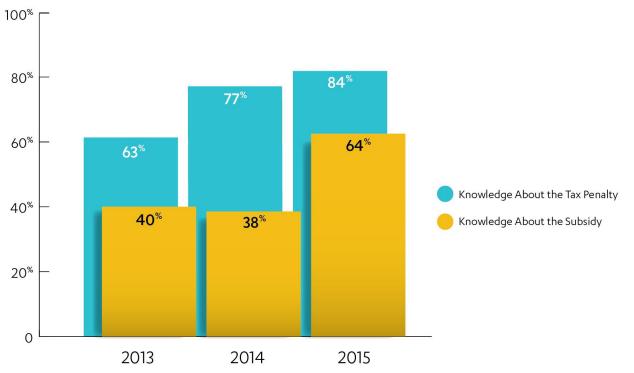






WHILE AWARENESS IS GROWING, MORE THAN ONE-THIRD OF THE UNINSURED ARE UNAWARE OF THE AVAILABILITY OF FINANCIAL ASSISTANCE

Uninsured Californians' Knowledge About Subsidies and Penalties

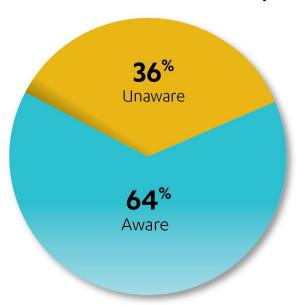


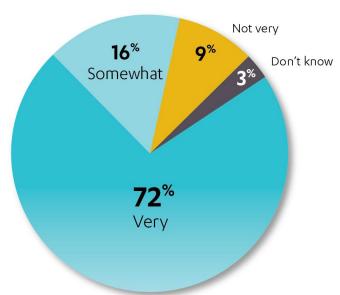


MORE THAN ONE-THIRD OF THE UNINSURED DO NOT KNOW ABOUT THE SUBSIDY — THE MOST IMPORTANT FACTOR FOR PEOPLE SIGNING UP

36% of the Uninsured Are Unaware of the Subsidy

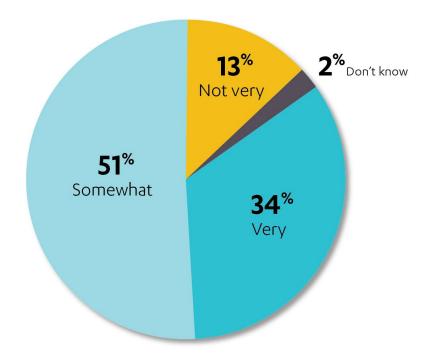








85 PERCENT OF FIRST-TIME PURCHASERS WERE SATISFIED WITH COVERED CALIFORNIA'S WEBSITE





OPEN ENROLLMENT LAUNCH: SPOTLIGHT ON COVERAGE

Amy Palmer, Director of Communications



WHAT'S NEW FOR THE THIRD OPEN ENROLLMENT

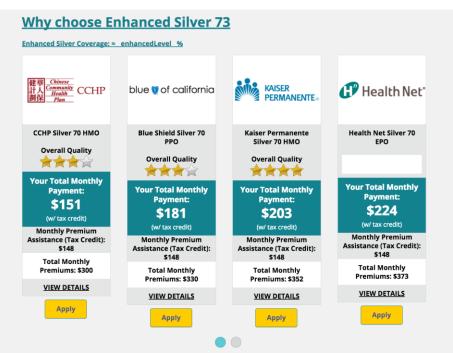
- Family Dental coverage options
- New outreach campaign that includes new television, radio, digital and outdoor advertising
- Elevating brand names on the Covered California website to make sure people understand that the insurance they get through Covered California comes from insurers they know and trust.
- Promoting the fact that across the state Covered California will be offering optional adult dental coverage as an added benefit for those who enroll and that in some regions Covered California will offer coverage from two new health insurance companies, Oscar Health Plan of California and United Healthcare Benefits Plan of California.



WHAT'S NEW FOR THE THIRD OPEN ENROLLMENT



Consumers have access to more than 500 storefronts statewide.



Shop and Compare Tool clearly shows bottom-line payment information.



- Iconic buildings were lit up across California.
- 25 Hospitals and Community Clinics were lit up with big "Enroll Now" spotlights.
- Enrollers are lighting up their storefronts at locations across California where people can enroll.





Delivering on the Promise of Care:

Spotlight on Scripps Health





Scripps Health's five acute care hospitals are among more than 400 hospitals statewide that provide high-quality care to Covered California members. Collecting data is part of Covered California's effort to highlight patients getting the care they need. It's not just health care — it's life care.

Jan. 1, 2014, to June 30, 2015 7,584 overall unique Covered California patients

CARE DELIVERED

General outpatient care**	10,280
Trauma and broken bones	3,946
Maternal health and childbirth	783
Pneumonia cases, heart attacks, strokes and kidney infections treated	611
Pediatric care (includes NICU babies)	239
Cancer treatments (surgeries, chemotherapy, etc	c.) 227
Heart surgeries and procedures	130
Head and neck surgeries	74
Joints replaced (knee and hip)	70
Gastrointestinal and urological surgeries and Rx	57
Mental health (outpatient and inpatient)	14
Transplants (lung: 7; bone marrow: 3; kidney: 4)	14
TOTAL	16.445



For more information about enrolling in Covered California, go to Covered CA.com.

Some patients received multiple incidents of care. Common general outpatient care includes post-surgery follow-up, physical therapy, emergency room visits without admission, dermatology, etc.

Source: Scripps Health

October 30, 2015 | VI.0















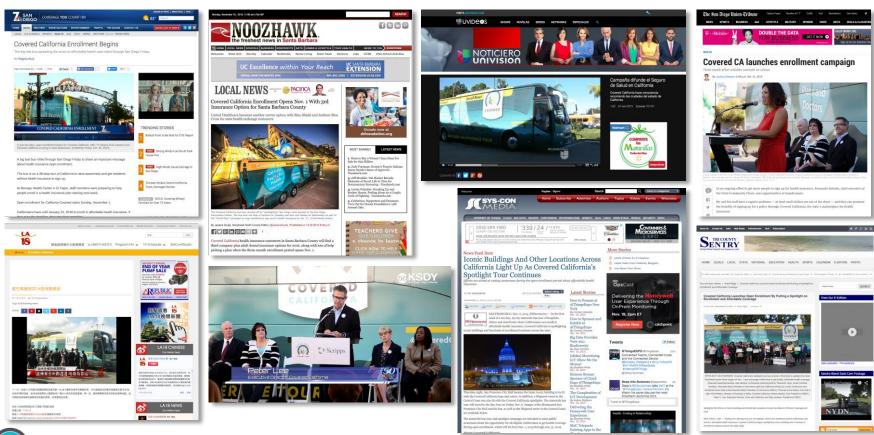














San Francisco Chronicle

SPCHRONICLE.COM | Friday, November 13, 2015 | PRINTED ON RECYCLED PAPER | \$1.50 *****

Schaaf shifts on stadium funds

Oakland looking into public bonds to finance a new home for Raiders

Oakland Mayor Libby Schaaf, who has been adamant that she does not support spending taxpayer dollars on a new stadium for the Raiders, had a different message for The "lease revenue bonds"

National Football League officials Wednesday. The city, she told them in a presentation in New York, is analyzing the use of oublic bonds - or tax money - to finance a stadium.

paid back with new revenue the city would generate from leasing the stadium back to the Raiders. While such a move doesn't involve a direct subside by the city to build a stadium, it could leave taxpayers on the

the city is looking into would be | | hook for the debt if the project ed revenue didn't materialize Schaaf, however, said that she has been advised that there is a way to set up the bond so that the city is not held liable, and that she would support a fi-Raiders continues on A10



The E-3 pier of the old Bay Bridge span is seen Wednesday between two barges that will generate a bubble curtain to blunt the impact of the underwater blast scheduled to happen between 6:45 and 7 a.m. Saturday.

Dawn blast planned for Bay Bridge pier

By Jaxon Van Derbeken

The once-delayed demolition of the largest remaining pier of the old Bay Bridge eastern span Imploding a pier

6:45 and 7 a.m.

on wildlife and blanched at the When: Scheduled for Saturday, between idea of closing the Bay Bridge in the day - although there's still a

that it could take a greater toll

Covered California in search of holdouts

By Victoria Colliver

More than 2 million eligible Californians are still without medical coverage, and in its third year, the state-run marketplace for health insurance will put the emphasis on capturing a frac-

Covered California, where the state's uninsured can sign up to buy coverage, will reach out primarily to the 750,000 Californians who are eligible for federal subsidies under the Affordable Care Act. The enrollment period for health

insurance began Nov. 1 and runs through Jan. 3t. "Those are the people we want to get across the finish line this open enrollment period," said Peter V. Lee, executive director of Covered California, "That's a real challenge,"

On Thursday, the agency concluded a 36-stop Coverage continues on A11

Did Brown get VIP service on his oil report?

By David R. Baker

Ask California officials for a report on oil drilling prospects near your land, and you might not get quite the level of service Gov. Jerry Brown





KSBW VIDEO CLIP





MARKETING UPDATE

Colleen Stevens, Director of Marketing



OE3 MARKETING CAMPAIGN

Launched Nov. 2, 2015

- The holistic, multicultural marketing campaign for OE3 will:
 - Help Californians understand the value of health insurance and being covered.
 - Promote enrollment among uninsured Californians.
 - Continue to build brand awareness and position Covered California as the trusted health insurance comparison resource for Californians seeking health coverage.
 - Support renewal and retention of existing Covered California members.



COVERED CALIFORNIA: "IT'S LIFE CARE" CAMPAIGN Launched 11/2/2015

It's MORE THAN JUST HEALTH CARE. It's LIFE CARE.



















"MOMENTS"

Brand TV Ads: English/Spanish





"PERSPECTIVE"

Brand TV Ads: English/Spanish





"CANDY" AND "HEADS"

Direct Response TV Ads: English/Spanish





"NEW FAMILY"

Brand TV Ad: Mandarin, Cantonese, Korean, Vietnamese





MULTI-CULTURAL CAMPAIGN ELEMENTS

African American

Radio, Print, OOH, Digital





Asian

Radio, Print, Digital



LGBT

Print, Digital



Latino

Radio, Print, OOH, Digital, Direct Mail









PROMOTING NEW SERVICE: ADULT DENTAL

TV ("Candy" spot), Radio Digital and Social





Posted Sunday, Oct 25 –

50,500+ impressions 243 shares Over 730 "likes"

And this is all organic!



EXAMPLES OF MEDIA OUTLETS





EARLY OPEN ENROLLMENT STATISTICS



2016 OPEN ENROLLMENT AND RENEWAL: KEY DATES

Key Dates:	Key Activities:
November 1 st	Open Enrollment began
December 15 th	Last day for open enrollment and renewal plan selection for January 1, 2015 coverage
January 31st	Last day of open enrollment



2016 OPEN ENROLLMENT: EARLY PROGRESS FOR NEW SIGN-UPS

34,000+

Individuals have selected health care plans as of November 17, 2015



2016 OPEN ENROLLMENT and RENEWAL: **FAMILY DENTAL**

33.00+

Individuals have selected family dental plans as of November 17, 2015

Dental plans selected by renewing consumers: 27,000 +

Dental plans selected by open enrollment consumers: 6,000 +



COVERED CALIFORNIA FOR SMALL BUSINESS UPDATE



COVERED CALIFORNIA FOR SMALL BUSINESS

Exciting News

- 33% Increase in quotes for Q4*
- 30% Increase responses from Advertising*
- 80% Increase in new lead*

Operations

Current Enrollment through October 2015

- Groups: 2,925
- Members: 19,973
- Average Group Size: 6.8

Agent Commissions

- Agents now paid on regular basis
- September Commission are paid
- October commissions are in process



COVERED CALIFORNIA BOARD CALENDAR 2015 AND 2016



2015 BOARD MEETING DATES / UPCOMING ADVISORY COMMITTEES

- Thursday, January 15, 2015
- No meeting in February
- Thursday, March 5, 2015
- Thursday, April 16, 2015
- Thursday, May 21, 2015
- Thursday, June 18, 2015
- No meeting in July
- Thursday, August 20, 2015
- No meeting in September
- Thursday, October 8, 2015 (New Date)
- Thursday, November 19, 2015
- Thursday, December 17, 2015

(Tentatively no meeting in December)

Marketing/Outreach Advisory

Tuesday, December 15, 2015

Plan Management Advisory

Thursday, December 10, 2015
 Small Business (SHOP) Advisory

TBD

PROPOSED 2016 BOARD MEETING CALENDAR

All meetings will be held at Covered California's Headquarters with the potential of off-site web-participation by board members. All are on the third Thursday of the month

- January 21
- February 18
- March 17
- April 21
- Tentatively no May meeting
- June 16
- Tentatively no July meeting
- August 18, 2015
- September 15
- Tentatively no October meeting
- November 17
- December 15



1332 STATE INNOVATION WAIVER



STATE INNOVATION WAIVER (1332) - INTRODUCTION

The "1332 Waiver" allows states to pursue innovative strategies for providing residents with access to quality, affordable insurance while retaining the basic protections of the Affordable Care Act.

- No specific deadline; proposals can start on or after 1/1/17
- Proposals must not add to the U.S. Treasury's 10 year deficit
- Requires authorizing state legislation
- The waiver is for 5 years



COVERED CALIFORNIA'S ABILITY TO INNOVATE AND DELIVER ON MISSION INDEPENDENT OF THE WAIVER

Covered California engages in continuous improvement efforts within its existing federal and state authority that do not require a waiver, such as:

- Revising the certification, selection and contractual requirements for Qualified Health Plans
- Analyzing how Covered California's enrollees are receiving care by sponsoring a claims database
- Modifying standard benefit designs to continue to promote timely access to care without undue financial burdens
- Build on and expand quality, delivery reform, health equity and patient-centered information initiatives



PROPOSED 1332 WAIVER FRAMEWORK/CRITERIA

The primary focus of Covered California should be on the continued effective implementation of the Affordable Care Act in California. Pursuing a 1332 waiver would require significant time and resources to vet and craft the application, which will necessarily divert resources for improvements and advancement that are possible independent of getting a waiver. In considering whether to pursue a 1332 Waiver the following factors should be considered:

- Proposals should be directly related to Covered California's mission;
- Proposals should achieve cost savings or administrative simplification for Covered California's enrollees and potential enrollees, for Covered California and for the providers and health plans we contract with.
- Given Covered California's existing strategic priorities, the primary focus should be to improve processes rather than completely redesign them

Proposals should not be considered if they either violate the Treasury's budget neutrality requirement or add liabilities to California's general funds.



PROPOSED COVERED CALIFORNIA 1332 PROCESS

- Covered California will partner with the California Department of Health Care Services to engage stakeholders and the public about possible 1332 proposals
- January April: A near term review of potential narrowed and focused waiver elements that do not distract from Covered California's operations or the ongoing effective implementation of the Medi-Cal program
- Summer 2016: Decide next steps and review of major options for Board and Administration



APPENDIX ENROLLMENT ASSISTANCE PROGRAMS



ENROLLMENT ASSISTANCE PROGRAMS

Uncompensated partners supporting enrollment assistance efforts during Open Enrollment No. 3 effective Nov. 2, 2015:

ENROLLMENT PROGRAM NAME	ENTITIES	COUNSELORS	CHANGE SINCE OCTOBER REPORT
Certified Application Counselor	360	1,533 Certified 1,573 In Progress 3,106 Total	73% Entity Growth (+152) 27% Counselor Growth (+655)
Medi-Cal Managed Care	2	30 Certified 31 In Progress 61 Total	1 Entity On Hold
Plan-Based Enroller	10 - 2015 Plans 12 - 2016 Plans	Enrollers Certified 1,560 Total	100% QHP Participation 18% Enroller Growth (+237)



APPENDIX SERVICE CHANNEL UPDATE



ENROLLMENT SUPPORT: COMPENSATION

Total CEE Payments through November 15, 2015

	# Certified Enrollment Entities Paid	Total Paid
Covered CA Plans	630	\$3,749,213
Medi-Cal Payments	896	\$12,595,048
Total	\$16,344,261	

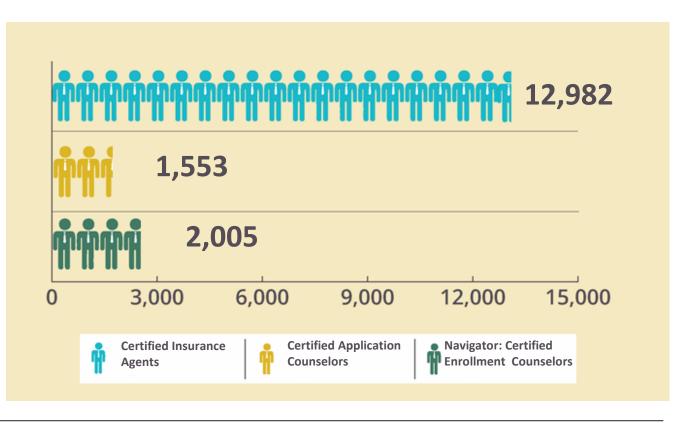
Total Agent Commissions Paid through November 15, 2015

	# Certified Insurance Agents Paid	Total Paid	
Medi-Cal Payments	~10,400	\$10,378,281	
Total Medi-Cal C	Total Medi-Cal Commissions paid to CIAs		

OUTREACH & SALES ENROLLMENT SUPPORT: KEY METRICS

Data as of November 2, 2015

- > 12,982 Certified Insurance Agents
 - 17% Spanish
 - 7% Cantonese
 - 7% Mandarin
 - 4% Korean
 - 4% Vietnamese
- 1,553 Certified Application Counselors
 - 59% Spanish
 - 5% Cantonese
 - 4% Mandarin
 - 1% Vietnamese
 - 1% Korean
- 2,005 Navigator: Certified Enrollment Counselors
 - 63% Spanish
 - 4% Cantonese
 - 3% Mandarin
 - 3% Vietnamese
 - 2% Korean





APPENDIX 24 MONTH COVEREDCA.COM ROADMAP



24 MONTH COVEREDCA.COM ROADMAP UPDATES

- Shop & Compare updates were released as planned on October12 (to coincide with CalHEERS release) and on November 1 to add Dental Plan Shop & Compare
- A major CalHEERS release (one of the largest to date) went into production on October 12. The release included changes for Open Enrollment and to enhance Medi-Cal case processing including:
 - Renewal Enhancements
 - New Carriers for 2016 plan year (both health and dental)
 - Option to purchase Family Dental Plans during renewal and Open Enrollment
 - Adding Cantonese language to all IVR call flows
 - Referrals for Former Foster Youth for Non-MAGI Medi-Cal.



24 MONTH COVEREDCA.COM ROADMAP UPDATES

- CalHEERS will implement two special releases in late November and early January to accommodate 2015 Tax Year 1095A processing
 - Updates will include new IRS guidance and enhanced federal reporting
- The next major release for CalHEERS is planned for February / March 2016 and will include:
 - MAGI Eligibility Determination for C-CHIP (deferred from October release)
 - Improved Medi-Cal and e-HIT application processing
 - Phase 1 of Senate Bill 1341, movement of MAGI Medi-Cal Notices to SAWS
 - Implementation of Covered California / QHP notices to consumers via secure mailbox / e-mail (depending on consumer preference)



APPENDIX SERVICE CENTER UPDATE



SERVICE CENTER UPDATE

- Improving Customer Service
 - 600 plus SCR's went through Quick Sort refresher training
- Enhancing Technology Solutions
 - Finalized IVR redesign for Cantonese IVR flow
 - Completed development for Spanish Chat
- Staffing Updates
 - Began multiple training classes for surge vendor Faneuil



SERVICE CENTER PERFORMANCE UPDATE*

October 2015 Call Statistics

	Calls to IVR	Calls Offered to SCR	Abandoned %	Calls Handled	ASA	АНТ	Service Level %
Totals	289,243	164,063	7.23%	150,221	0:01:42	0:16:48	57.55%

Does not include outbound, SHOP, or internal consults

Top 5 Call Dispositions						
Current Customer – Application/Case Status - Inquiry/Assistance						
2. Current Customer – Renewal – Complete Enrollment						
3. Current Customer – Renewal – Inquiry/Assistance						
4. Current Customer – Disenrollment/Termination – Request to be Terminated						
5. New Enrollment – Inquiry/Assistance						
*Performance metrics are measured monthly.						



OCTOBER INDICATORS

- October's contact volume was 164,063 calls, which is a 0.99% increase from September.
- Service Level increased in October to 57.55% from September's level of 43.44%.
- The percentage of Abandoned calls was 7.23%, which is a 9.46% decrease from September.
- Average Handle Time for October was 0:16:48, which increased from 0:15:35 in September.



QUICK SORT VOLUMES

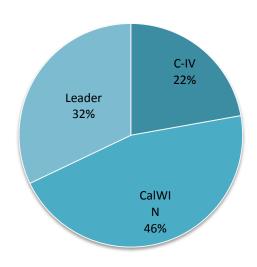
October Weekly Quick Sort Transfers

Week 1*	Week 2**	Week 3	Week 4	Week 5	Total
231	733	651	867	941	3,001

^{*} Partial Week

October Consortia Statistics

	Calls Offered	Service Level	Calls Abandoned %	ASA
C-IV	784	98.73%	0.26%	0:00:05
CalWIN	1,616	93.80%	1.52%	0:00:19
Leader	1,133	94.40%	0.50%	0:00:09



Performance metrics are measured monthly. Voice queues normal days of operation for consumers are Monday through Saturday.



^{** 11/10/15} Service Centers closed for CalHEERs upgrade.