

Executive Director's Report

Peter V. Lee, Executive Director | August 22, 2013 Board Meeting

ANNOUNCMENT OF CLOSED SESSION ACTIONS



REPORTS AND RESEARCH

Exchanges Implementation

- Delaying the Employer Mandate: Small Change in the Short Term, Big Cost in the Long Run RAND Corporation
- Cross-Cutting Issues Moving to High Quality, Adequate Coverage: State Implementation of New Essential Health Benefits Requirements Robert Wood Johnson Foundation and Urban Institute
- Implementing the Affordable Care Act: Key Design Decisions for State-Based Exchanges The Commonwealth Fund
- New Report: Many State Health Insurance Marketplaces Will Exceed Requirements for Quality Reporting and Choice for Small-Business Employees – The Commonwealth Fund
- Patient Protection and Affordable Care Act: Status of CMS Efforts to Establish Federally Facilitated Health Insurance Exchanges –
 United States Government Accountability Office (Report to Congressional Requesters)
- Patient Protection and Affordable Care Act: Status of Federal and State Efforts to Establish Health Insurance Exchanges for Small Businesses – United States Government Accountability Office (Report to the Chairman, Committee on Small Business, House of Representatives)

Coverage Expansion

- Harnessing Technology to Streamline Enrollment: Experience from Eight Maximizing Enrollment Grantee States National Academy for State Health Policy and Robert Wood Johnson Foundation
- The Impact of the Affordable Care Act on Asian Americans, Native Hawaiians, and Pacific Islanders in California Small Businesses Asian and Pacific Islander American Health Forum

Cost Trends

- Federally Run Insurance Exchanges Likely To See Lower Premiums California Healthline
- Quantifying Tax Credits for People Now Buying Insurance on Their Own The Henry J. Kaiser Family Foundation



COVERED CALIFORNIA TOWN HALL MEETINGS

UPCOMING TOWN HALL MEETINGS THROUGH SEPTEMBER:

Topics Will Include

- An update on Covered California's progress and current plans
- Outreach and community education strategies
- · What you can do to help ensure every Californian has access to affordable health insurance
- Opportunity for stakeholders to provide feedback and ask questions

DATE	LOCATION	
Friday, August 23 rd 10 AM – 12 PM	Bakersfield	
Friday, August 23 rd 4 PM – 6 PM	Hanford	
Friday, August 30 th 12 PM – 2 PM	Sacramento	
Friday, September 6 th 2 PM – 4 PM	Long Beach	
Friday, September 13 th 2 PM – 4 PM	San Bernardino	
Friday, September 20 th 2 PM – 4 PM	San Fernando Valley	
Friday, September 27 th 2 PM – 4 PM	Salinas	

Seating is limited at each location. Please call 1-888-975-1141 to register for an event in your region.

*Dates and locations are subject to change.

Additional town halls are being planned in the Bay Area, Los Angeles, and Orange County.



COVERED CALIFORNIA 2013 BOARD AND ADVISORY GROUP CALENDAR

SEPTEMBER	OCTOBER
 BOARD MEETING – SEPTEMBER 19 Update on Single-Streamlined Application Discussion or Action on Supplemental Vision Action on Agent Regulations Action on Plan-based Enroller Regulations Action on SHOP Regulations 	• Update on Key Launch Issues
 ADVISORY GROUPS September 11: Plan Management – Discussion of supplemental vision proposal September 12: Marketing, Outreach & Enrollment September 18: Tribal Advisory Group 	• October 16: SHOP

COVERED CALIFORNIA 2013 BOARD AND ADVISORY GROUP CALENDAR

NOVEMBER	DECEMBER
BOARD MEETING – NOVEMBER 21 Discussion of Pediatric Dental Policy Options	 BOARD MEETING – DECEMBER 19 Discussion Draft Navigator Regulations Action on Pediatric Dental Policy Options
• November 7: Tribal Consultation	ADVISORY GROUPS • December 5: Marketing, Outreach & Enrollment

Working Timeline: Meeting schedules and content may be adjusted



QUALITY RATING SYSTEM (QRS) UPDATE

- No Quality Rating System (QRS) information displayed at the outset of open enrollment for October 2013.
- Seek to add Quality Reporting for plans that meet "substantial network similarity" standard (potentially 80%). Need to apply this policy in a consistent and credible manner and will work with health plans and other stakeholders to move to this interim solution as soon as possible.
- A general link to the Office of the Patient Advocate (OPA) website will be created and available on the enrollee selection page, but will not part of the consumer plan selection process.
- The collection of HEDIS and CAHPS information beginning in 2014 remains a contractual commitment for each plan partner and is necessary for the availability of QRS information for open enrollment 2015 and for compliance with plan performance standards as outlined in Attachment 14 to the model contract.



UPDATE ON CONSUMER WEBSITE FUNCTIONALITY

Karen Ruiz, CalHEERS Project Director Keith Ketcher, Accenture Project Manager



COVERED CALIFORNIA ROLLOUT SCHEDULE

PLANNED DATE	DESCRIPTION	CURRENT STATUS
Currently in place	Calculator for potential Premium Assistance Lead Collection	Completed
August 19	Initiate registration for Licensed Insurance Agents seeking Covered California Certification	Completed
August 26	Initiate registration and continue enrollment entity registration (for Certified Enrollment Counselors)	 Service Center Opening and continued entity and counselor registration on track Counselor web account creation to begin later in September
Early September	Launch – "Shop and Compare Tool" (allow consumers to review plan-specific options and costs)	On Track
Early September	 Decisions about October 1 rollout process steps Full Shop & Compare (with potential total costs; including out-of-pocket and premium) Creation of Individual Accounts Enrollment by Service Center Representatives Enrollment by Certified Counselors and Agents Enrollment via Self-Service application 	Conducting weekly testing checkpoints to inform early September rollout process



OTHER UPDATES

- Centers for Medicare & Medicaid Services (CMS) conducted its Final Detailed Design Review (FDDR) on July 16, 2013
 - No concerns raised with call center, training program, and interagency coordination progress
- Internal Revenue Service (IRS) conducted a review of Safeguard Procedures between July 16 and July 18, 2013
 - Approval of Safeguard Procedures is required for Covered California to use the IRS services through the Federal Data Services Hub.
 CalHEERS has addressed the items raised during the review and the IRS is scheduled to provide feedback by August 23
- Next federal review is the Implementation Review scheduled for September 10 through September 13, 2013
 - To include our pre-operational readiness review (PORR)



SERVICE CENTER UPDATE

Carene Carolan, Deputy Director, Service Center

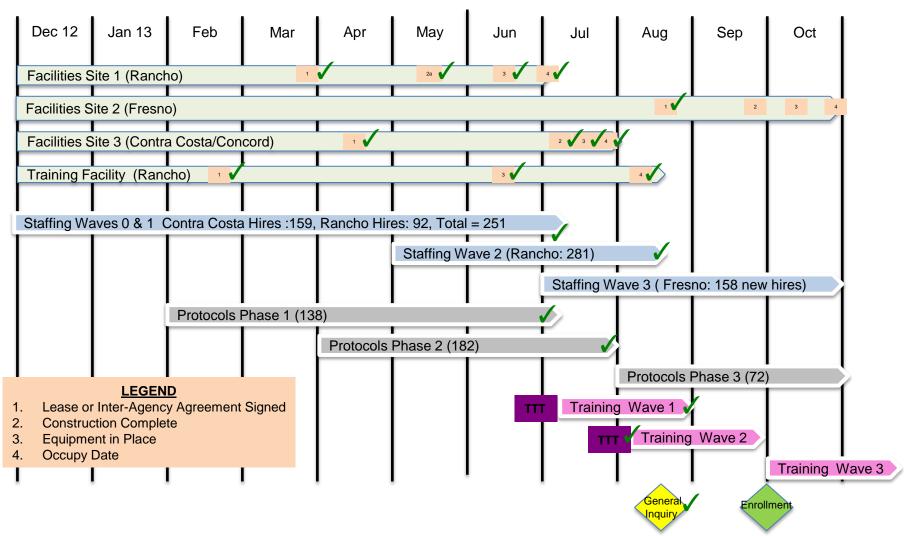


AGENDA

- 1. Service Center Timeline for Implementation
- 2. Facilities Update
- 3. Staffing Update



SERVICE CENTER TIMELINE FOR IMPLEMENTATION





FACILITIES UPDATE

- The Rancho Cordova Service Center and Contra Costa Call Center facilities are up and running, with staff going through training as planned.
- The Fresno facility is on track to support the October 7, 2013, training start date.



STAFFING UPDATE

- Rancho Cordova and Contra Costa are staffed to take general inquiry calls on August 26th.
- Although the background check delay had initially put us behind schedule in terms of hiring, have hired 281 staff since early July.
- Hiring continues, with plans to phase in additional training Waves to meet Open Enrollment support targets.

Staff Group	Wave #1 Target	Wave #1 Actual	Wave #2 Target	Wave #2 To Date	10/1 Target	10/1 To Date	% Complete
Service Center Representatives	154	154	288	227	442	381	86%
Other staff (Management, Back office, Quality Assurance, etc)	227	97	26	54	253	151	60%
<u>Total</u>	381	251	314	281	695	532	77%

- Fresno hiring is underway, and we are projected to meet October 7th target of 158 new hires
- Projected hires in Fresno by end of year total 280, with additional staff to be added in 2014



OUTREACH AND COLLATERAL UPDATE

Sarah Soto-Taylor, Deputy Director of Community Relations



PROVIDER OUTREACH AND EDUCATION GRANTS

- Focus is on selecting proposals that target medical, nurse and other allied health profession associations. The intent is to raise awareness of Covered California among the profession and encourage incorporating consumer education into the provider practice.
- 10 Applications were received requesting over \$8 million.
- The Provider Education Grant Program will run from September 1, 2013, through December 31, 2014.



PROVIDER OUTREACH AND EDUCATION GRANTS

Notice of Intent to Award

- \$3.1 million awarded to 4 Organizations through a competitive grant selection process.
- Estimated to reach over 200,000 health care professionals across the state.

ORGANIZATION	FUNDING AMOUNT
California Medical Association Foundation	\$1,500,000
California Academy of Family Physicians	\$865,000
California Society of Health – System Pharmacists	\$535,000
National Council of Asian Pacific Islander Physicians	\$200,000



PROVIDER OUTREACH AND EDUCATION GRANTS

Reach and Strategies

- Working in partnership with American Academy of Pediatrics, Latino Physicians of California, American College of Physicians, California Academy of Physician Assistants, Osteopathic Physicians and Surgeons of California, CMA Foundation's Network of Ethnic Physician Organizations.
- Educate providers through conferences, physician tool kits, development of online curriculum, peer-to-peer training sessions, smartphone app.



OUTREACH AND EDUCATION GRANTEES

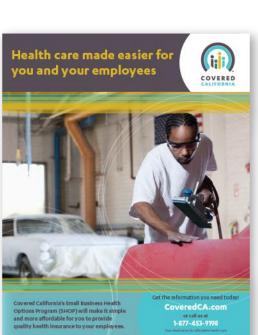
Collateral Material Update

- Phase I collateral (raise general awareness about Covered California)
 - o 500,000 first run
 - Over 2,000,000 second run
 - Self-service on <u>www.covered.ca.com</u>
- Grantee feedback will help inform future design of the materials
 - Developed a new 2-sided pocket size card with English on one side and Spanish on the other side
 - Phase II collateral will be available in October



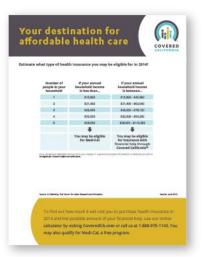


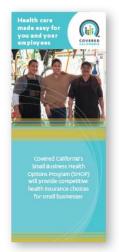




















When can I enroll?

Enrollment begins the fall of 2013. Coverage January 2014. To make sure you're covered in must enroll by March 31, 2014.

Do I really need health insurance? Yes, Starting January 2014, you will be required

neath in surance or you will face financial peny the federal government. We are here to make it easy for you.

Covered California is here to help. We have traine Covered Cambring is here to nep, we nave trane profession als in your community ready to help you personand customer service representatives you at 1.888-975-7842. Call us today!

CoveredCA.com Your destination for attordable health care





El mer cado de seguros de salud Covered California está formado por compañas de segaro de salud que competirán para conseguir que sutad de a su ciente. Esta imoçado será el único logar donde las personas segúlem pode noblemer ayudá financiera de goldemo feder al para pagar cobertura de salud.

¿Cuándo me puedo inscribir?

a su medida!

La inscripción comienza en el otoño de 2013. La cobertura ta inscripcio negmienza en el otorio de 2014, la cepe tura en comenzará en en ero de 2014, Para a segurar su cobettura en 2014, tiene que inscribirse a más tardar el 31 de marzo de 2014.

¿Realmente necesito un seguro de salu d?

Sí. A partir de enero de 2014 estará obligado a tener un seguro de salud o el gobierno federal le impondrá sanciones finanderas

Estamos aquí para facilitarie las cosas-

Covered California está aquí para ayudade. Contamos con profesionales capacitados en su comunidad que están listos protesionales capactados en sucomunidad que están la para ayudade en persona, o puede llamar a questros representantes de servicio al diente al 1488-975-1142. ¡Llamenos hoy!

CoveredCA.com Don de encontrará cuidado mádico a su el canos

KEY MARKETING DATES

DATE	FUNDING AMOUNT
August 29 th	Press Conference/Availability
September 3 rd	 Marketing Testing Chico, Sacramento & San Diego TV, Live Radio Reads, (Digital Statewide) English, Spanish, (Russian & Chinese Digital Only)
October 1 st	 Covered California Brand Awareness TV, Radio, Print, OOH, Digital General Market and Targeted Community (e.g. Chinese, African American & LGBT) In-language Ads for Spanish, Mandarin, Cantonese, Korean, & Vietnamese
October 15 th	Asian Market TV Release
November 1st	Enrollment Messaging Begins



NAVIGATOR GRANT PROGRAM UPDATE

Sarah Soto-Taylor, Deputy Director of Community Relations



NAVIGATOR GRANT PROGRAM

- Required by Federal Law (final rule issued 7/12/13).
- Scope of work will be application assistance, education and outreach on insurance affordability programs. Requires consumer assistance about individual and SHOP marketplace.
- Required to provide Culturally and Linguistically Appropriate Services, and services according to Americans with Disabilities Act, and Sect. 504 of Rehabilitation Act.



NAVIGATOR GRANT PROGRAM Eligible Entities

- Broad range of entities including community and consumer-focused nonprofits, tribes, local human services, and agents and brokers (cannot be paid by a Qualified Health Plan).
- Ineligible are health insurance issuers and stop loss insurance issuers.
- At least 2 different types of entities, at least 1 is a community and consumer-focused nonprofit.
- Required Covered California training, certification and re-certification annually.



NAVIGATOR GRANT PROGRAM

Revised June 2014 Implementation Timeline

- Enrollment assistance required to address October 2013 March 2014 open enrollment will not be compromised by revised timeline.
 - \$40 million Outreach and Education Grants (over 250 organizations supporting the Individual and SHOP marketplaces).
 - \$3 million Provider Outreach and Education Grants.
- Navigator program implemented in time for <u>2014</u> open enrollment (October- December 2014).
- Covered California will assess the Enrollment Assistance Program and Outreach and Education Program effectiveness with actual data (rather than projections) to determine the strategic approach necessary to ensure the Navigator program is cost-effective and garners enrollments.



NAVIGATOR GRANT PROGRAM TIMELINE

NAVIGATOR PROGRAM ACTIVITY	DATE
1st Navigator Program Concepts Stakeholder Webinar	October 2013
2nd Navigator Program and Draft State Regulations Webinar	November 2013
Board Viewing of Proposed Navigator Regulations for Board approval and action	December 2013
Navigator Regulations Effective	January 2014
Navigator Grant Application Release	February 2014
Navigator Grant Application Submission Due	March 2014
Navigator Grant Intent to Award	June 2014
Navigator Grantee Training and Certification Begins	June 2014
Navigator Grantee Activities Begin	July 2014







TRAINING UPDATE

Board Meeting August 22, 2013

Thien Lam
Deputy Director, Eligibility & Enrollment

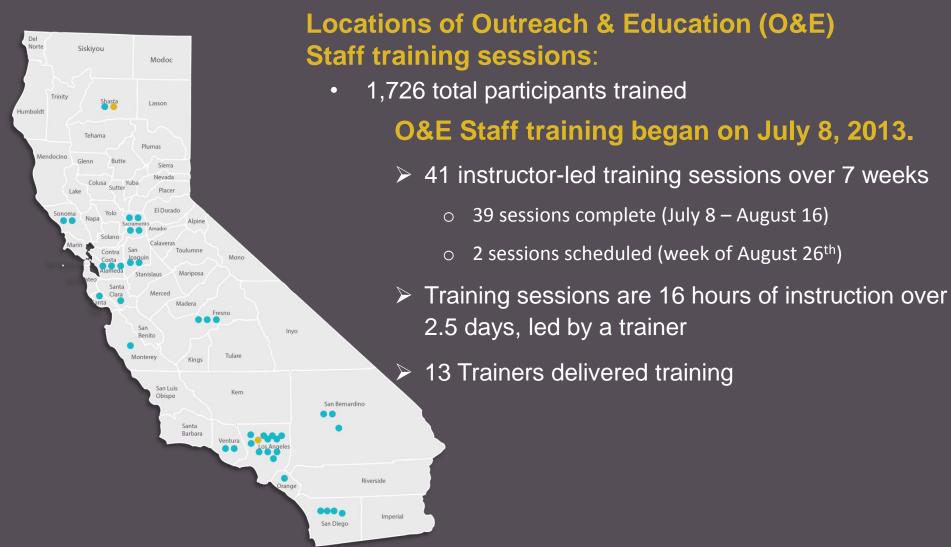
TRAINING UPDATE

- OUTREACH & EDUCATION GRANTS
- COMMUNITY OUTREACH NETWORK
- CERTIFIED ENROLLMENT ENTITIES
 AND CERTIFIED ENROLLMENT
 COUNSELORS
- LICENSED INSURANCE AGENTS
- COUNTY ELIGIBILITY WORKERS











Educator Training Curriculum is composed of 9 modules as follows:

- 1. Patient Protection and Affordable Care Act
- 2. Covered California Target Market
- 3. Plan Options
- 4. Consumer Eligibility
- 5. Covered California Certified Educator Role
- 6. Compliance Standards
- 7. Protecting Consumer Information
- 8. Small Business Health Options Program (SHOP)
- 9. Supporting Consumers Through Their Decision Making



CHALLENGES:

In-Language Training

 Many grantees reported the need for in-language training, however due to the aggressive implementation timeline bilingual training was not offered during this phase. Instead, interpreters (e.g., in Spanish and Cantonese) were provided at three training sessions. However, only a limited number of trainees used the interpretation services.

Volume of Staff to be Trained

Initially, grantees projected 1,000 staff to be trained and actual demand was 2,600 in 7 weeks.
 Covered California met the demand by adding additional training sessions and expanding the size of each session to accommodate more attendees at each of the sessions offered.

Learning Management System (LMS) & Examination Process for Certification

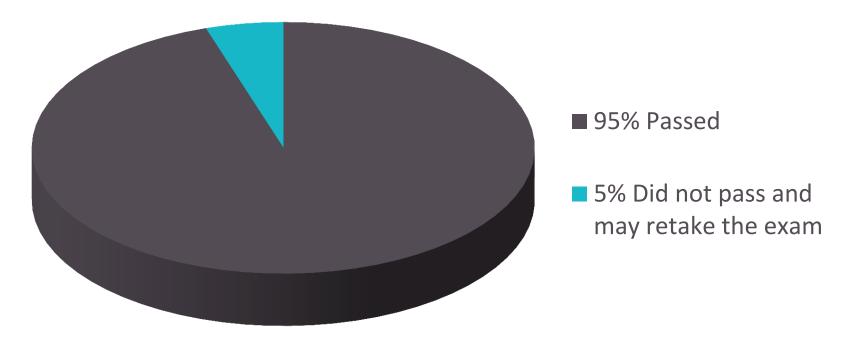
- The LMS system experienced difficulties when administering the electronic examination process to O&E Grantees. Technical issues were resolved on August 1st. To date, no additional issues have been reported.
- Covered California staff received constructive feedback about the examination questions. Based
 on the feedback, examination questions were focus group tested with the O&E Trainers and
 revisions were made to exam questions, which have been implemented. The examination
 questions now place a stronger emphasis on critical components associated with the O&E
 Grantees' roles and responsibilities and key knowledge required for successful implementation of
 the O&E Grant Program.

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CERTIFICATION EXAM RESULTS*

791 participants have completed the exam



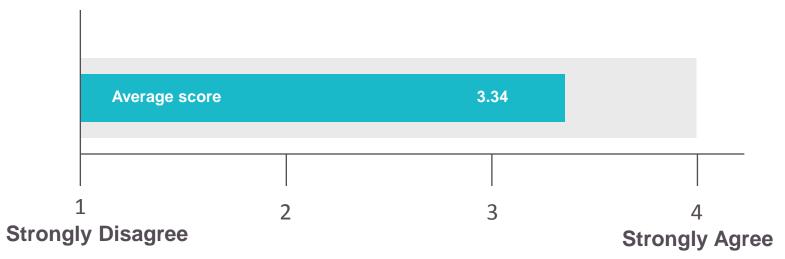
 A score of 80% or greater on each of the modules is required to pass the Certification Exam after training

^{*} as of August 11th



TRAINER EVALUATION*

Evaluated preparedness and organization, timely responses to questions, showing concern for staff understanding and progress, and knowledge of the subject matter.

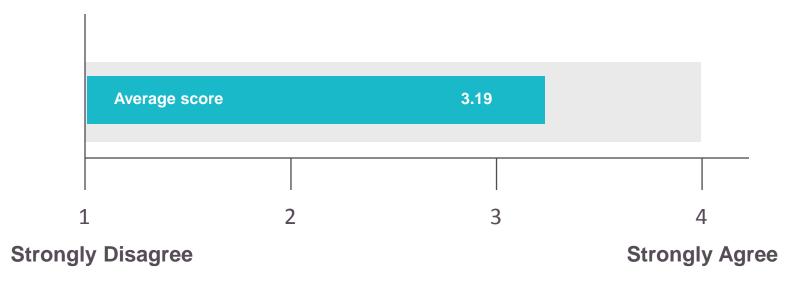


^{*}Weeks 1-4 of Training (July 8, 2013 - August 1, 2013)



COURSE CONTENT EVALUATION*

Evaluated in-class activities, course material and course content satisfaction.

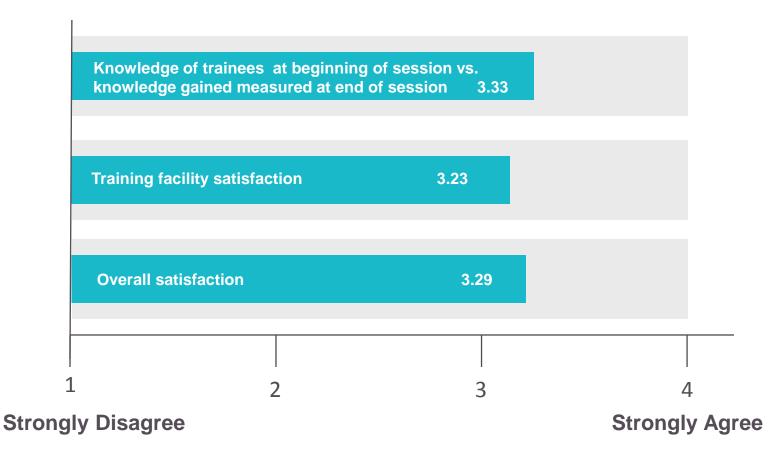


^{*}Weeks 1-4 of Training (July 8, 2013 – August 1, 2013)



OUTREACH AND EDUCATION GRANT TRAINING

GENERAL EVALUATION*



*Weeks 1-4 of Training (July 8, 2013 – August 1, 2013)



OUTREACH AND EDUCATION GRANT TRAINING

FUTURE NON-INSTRUCTOR LED TRAINING OPTIONS FOR OUTREACH AND EDUCATION GRANTEES:

- Training video available in Fall 2013
- Computer-based training (CBT) available in Fall 2013



COMMUNITY OUTREACH NETWORK

COMMUNITY OUTREACH NETWORK

- Over 300 interested organizations (goal is to partner with 500 organizations by October 1, 2013)
- Top counties with organizations expressing interest:
 - Los Angeles County 29.5%
 - Orange County 7.4%
 - Alameda County 6.4%
 - Sacramento 6.4%
- Targeted Populations Served:
 - 73% target the Latino community
 - 55% target the Asian community

TRAINING:

- On-line, modules that are an abbreviated version of the Certified Educator training will be available on www.coveredca.com
 - Estimated 4 6 hours of content
 - Available in early-September 2013
 - No certification required

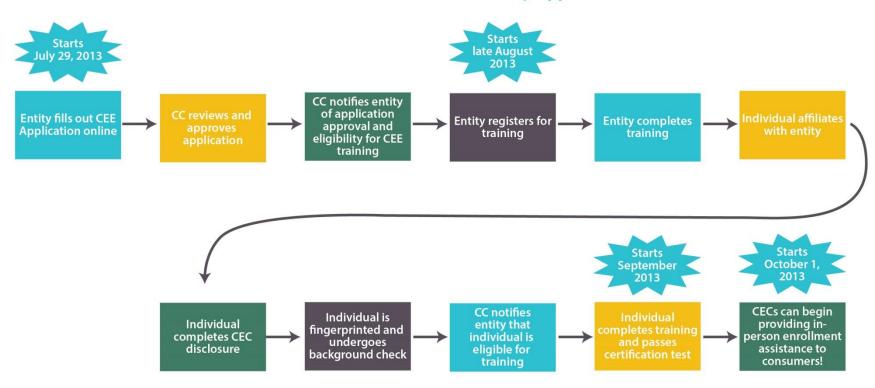
ENROLLMENT ASSISTANCE PROGRAM UPDATE





ENROLMENT ASSISTANCE PROGRAM TRAINING

Covered California Certified Enrollment Entity Application Process



CC = Covered California CEC = Certified Enrollment Counselor CEE = Certified Enrollment Entity

Notes:

- 1. Dates subject to change
- 2. Flow chart does not outline process for the CEE Applications that are incomplete, inegible, or individuals that fail background check.

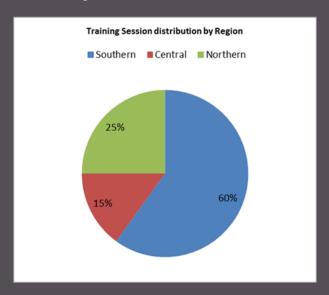




ENROLLMENT ASSISTANCE PROGRAM TRAINING

- CEE Webinar training: Late-August 2013
- CEC Instructor-led English Training: Mid-September 2013

Training Months	Number of Sessions	Number Trained via Instructor- Lead Training (ILT)	Number via Trained via Computer- Based Training (CBT)	Total
September	55	2,750		2,750
October	83	4,150	2,000	6,150
November	38	1,900	2,000	3,900
December	24	1,200	2,000	3,200
Totals	200	10,000	6,000	16,000



*No training last week due to holiday

- Instructor-led Spanish training: Early-October 2013
- Computer-based training: Mid-October 2013
- Partnerships with organizations (e.g., hospital associations, community clinics, etc.) to become certified master trainers to facilitate and conduct training



ENROLLMENT ASSISTANCE PROGRAM TRAINING

Counselor Training Curriculum is composed of 11 modules as follows:

 Introduction to the Affordable Care Act 	6. Eligibility and Enrollment for Small Businesses
2. Introduction to Covered California	7. Covered California Plan Options
3. Introduction to Health Insurance	8. Enrollment Support for Individuals and Families
 Certified Enrollment Counselor Role 	9. Compliance Standards
5. Eligibility for Individuals and Families	10. Privacy and Security
	11. Providing Consumer Assistance

- For each course, participants will receive a comprehensive Participant Guide and the instructor's PowerPoint slides
- 3 days of training led by a Covered California trainer
- In order to achieve certification, attendees must achieve a score of 80%



ENROLLMENT ASSISTANCE PROGRAM TRAINING

PRIORITIZATION OF INSTRUCTOR-LED TRAINING AUDIENCES:

Primary Audience Attributes

- Population Density
- Number of Targeted Eligible Enrollees
- Top 100 Zips

Secondary Audience Attributes

- Covered California Educator Groups
- Top Producing Healthy Families Entities
- Schools/University
- Labor Unions

CERTIFIED LICENSED AGENT TRAINING UPDATE

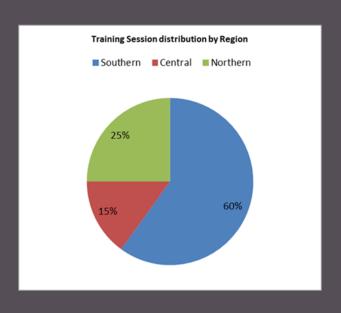




CERTIFIED INSURANCE AGENT TRAINING

 Certified Insurance Agent Instructor-led English Training: early September 2013

Month	Number of Sessions	Number of Agents Trained
September	18	5,400
October	12	3,600
Future Months	TBD	Based on need (Up to 6,000)
Total	30+	9,000 - 15,000



Computer-based training: Mid-October 2013



CERTIFIED INSURANCE AGENT TRAINING

CERTIFIED INSURANCE AGENT CURRICULUM IS COMPOSED OF 9 MODULES, TAILORED FOR AGENTS, AS FOLLOWS:

 Introduction to the Affordable Care Act 	6. Covered California Plan Options
2. Introduction to Covered California	7. Compliance Standards
3. Certified Insurance Agent Role	8. Privacy and Security
4. Eligibility and Enrollment for Small Businesses	9. Providing Consumer Assistance
Eligibility for Individuals and Families	

- For each course, participants will receive a comprehensive Participant Guide and the instructor's PowerPoint slides
- 1 day of training led by a Covered California trainer
- In order to achieve certification, attendees must achieve a score of 80%

COUNTY ELIGIBILITY WORKER TRAINING UPDATE





COUNTY ELIGIBILITY WORKER TRAINING

COUNTY ELIGIBILITY WORKER TRAINING CURRICULUM IS COMPOSED OF 7 MODULES AS FOLLOWS:

 Affordable Care Act and Covered California Overview 	Assisting Members with Plan Decision Support
2. Eligibility Worker Role and Work Process	6. Providing Plan Enrollment Support- Compliance & Protected HealthInformation
3. Determining Eligibility	7. Quick Sort Transfer and Customer Service
4. Understanding Plan Options	

- Training Material Development was made in partnership with:
 - The Department of Health Care Services; and
 - The County Welfare Directors Association



COUNTY ELIGIBILITY WORKER TRAINING

Training Timeline (For One-Week Training):

Activity:	Timeline:
Train-the-Trainer and Facilitator Training	August 5, 2013 - August 9, 2013
Train-the-Trainer and Facilitator Exam	August 16, 2013
Eligibility Worker Training	August 19, 2013 – September 27, 2013



COUNTY ELIGIBILITY WORKER TRAINING

Expected Number of County Eligibility Workers Trained:

- ✓ A total of 22,000, County Eligibility Workers will be trained.
 - > 12,000 (55%) will be trained by County Trainers; and
 - > 10,000 (45%) will be trained by Covered California.
- ✓ During the first week (August 5th August 9th) of Train-the-Trainer and Facilitator Training, approximately 1,100 county eligibility staff participated in training.
- ✓ Direct County Eligibility Worker training began the week of August 19, 2013.
 - Examination process requires a passing score of 80% to be certified.



Training Update

Questions/Comments

LEGISLATIVE UPDATE

David Panush, Director of External Affairs



KEY LEGISLATION

- Stop-Loss Insurance Coverage
 SB 161 (Hernandez)
- Transparency
 SB 332 (Emmerson & DeSaulnier)
- Health Care Coverage Cost Sharing
 SB 639 (Hernandez)
- Exchange Eligible Parents of Medi-Cal/Healthy Families kids

SB 800 (Lara)



FEDERAL RULES UPDATE

Katie Ravel, Director of Program Policy



Covered California Key Issues

Eligibility and Enrollment (Final Rule)

- Final rule outlines criteria related to the verification of enrollment in, and eligibility for, minimum essential coverage through an eligible employer-sponsored plan.
- Provides states additional flexibility in accepting applicant attestation of income in certain instances.

Program Integrity (Proposed Rule)

 Proposes that QHP issuers offer payment options that do not discriminate against individuals without bank accounts or credit cards.

Large Employer Penalty Delay

- On July 2, 2013, the U.S. Department of the Treasury announced that for employers with more than 50 full-time employees, the penalty for failure to provide minimum essential health coverage to employees would be delayed until January 1, 2015 (originally scheduled to begin January 1, 2014).
- This announcement does not adversely affect Covered California's efforts to expand coverage to eligible Californians.
- The delay of employer penalty will not affect the timing of the content of policies offered through Covered California or the availability of premium tax credits for individuals who are otherwise eligible.
- Covered California will provide forms to help employees verify employer coverage.